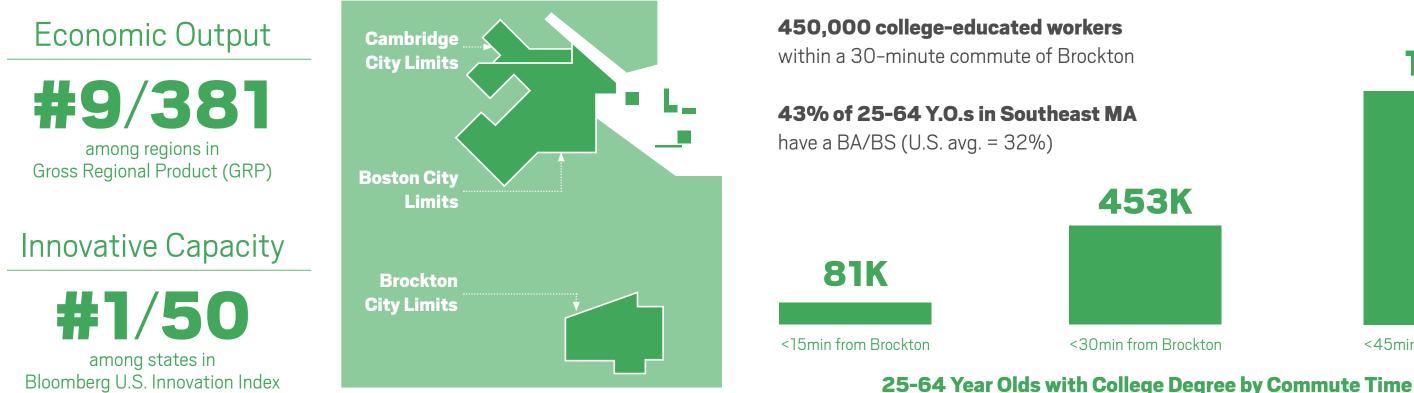




## **Boston Regional Economy**



## **TOD Opportunities**

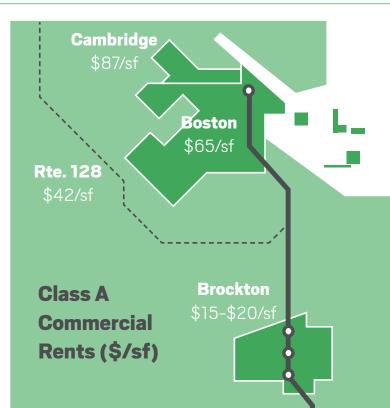
#### **TOD Opportunities**

#### Three commuter rail stops in

Brockton, with 30-minute commute time to Downtown Boston and the Red Line

Class A commercial rents of \$15-**\$20** (\$ p.s.f.) vs. \$65 in Boston, \$87 in Cambridge, and \$42 on Route 128

Market rate rents for new 2 BR product are **\$1,750** per month in Downtown



#### **Financial Upside**

Among ~8,000 opportunity zones across the U.S., Downtown Brockton ranks among the top 1% for financial upside

Brockton's other opportunity zones rank in the top 14%, 11%, and 4% interms of estimated financial upside for residential investments (based on rent differentials between each opportunity zone and 20-mile radius around it)

## Workforce

**1.1M** 



<45min from Brockton

## **Financial Upside**



2 City of Brockton Prospectus

Overview of Brockton

# Economic Output

**#9/381** 

among regions in Gross Regional Product (GRP)

# **Innovative Capacity**

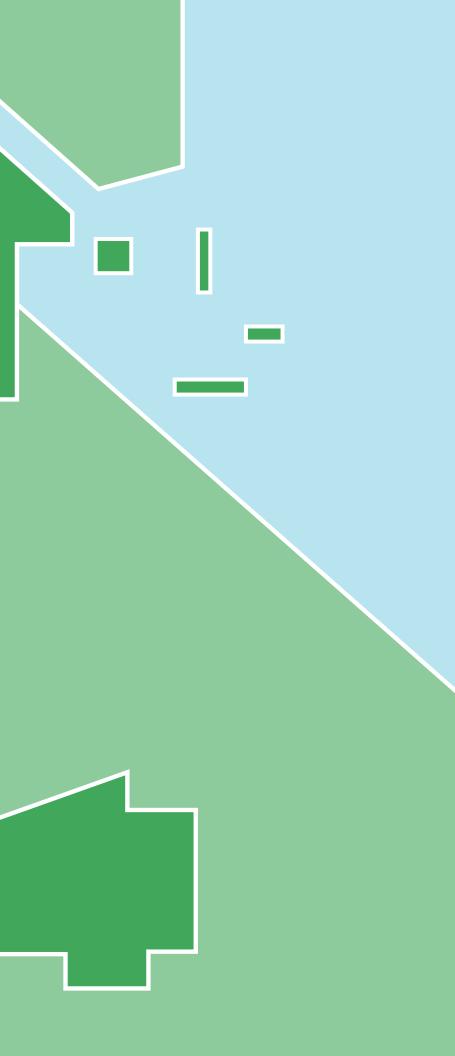
#1/50

among states in Bloomberg U.S. Innovation Index Cambridge ... City Limits

Boston City Limits

Brockton City Limits

Municipal Boundaries Relative to Brockton



Overview of Brockton

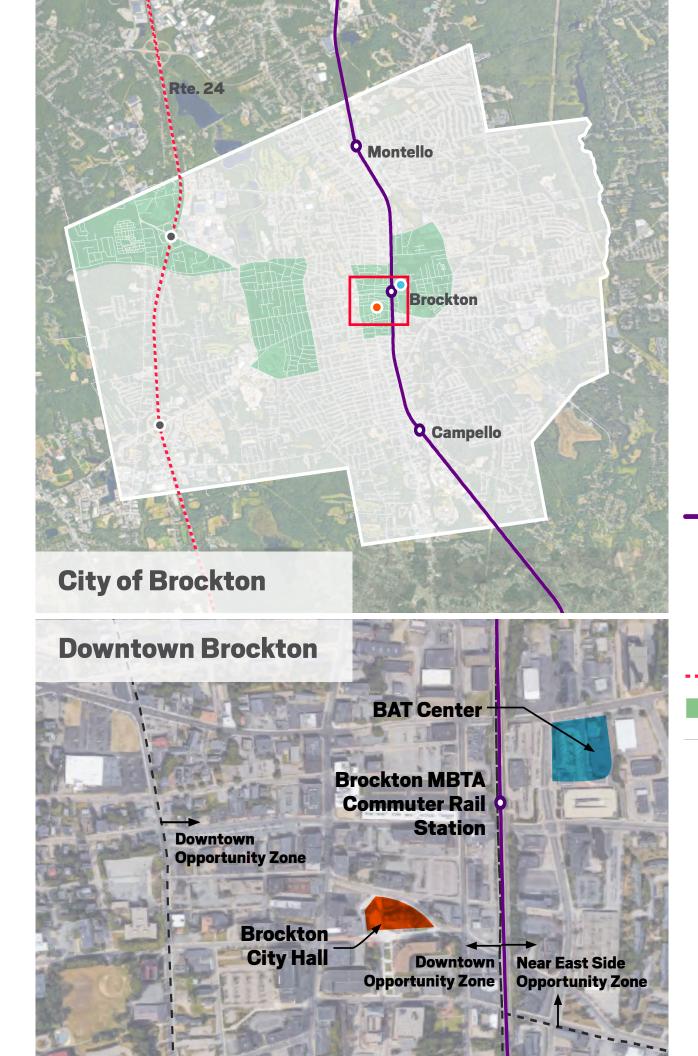
### **Overview of Brockton**

 $\bullet$  21 square miles, with over 1,200 acres of public open space and four golf courses

- 95.7K residents (2% growth since 2010)
- Diverse population with strong cultural diversity
- Located in Plymouth County (515K residents) and the regional hub of Southeast MA (1.8M residents)

### • About 20 miles south of Downtown Boston and only 30 minutes away by public transit

- 3 commuter rail stops and 16 bus lines
- 3 regional hospitals and a health center
- 5 colleges (and Bridgewater State University one MBTA stop away)
- 2 highway exits (on route 24) and less than a 15 min. drive to I-93, I-95, Rte. 128, and I-495
- Over half of jobs and one fifth of land area have access to gigabit fiber internet
- $\bullet$  National Grid spending >\$10M to improve infrastructure reliability
- Surplus water and sewer capacity, after a \$100M wastewater treatment plant upgrade in 2017
- 11 supermarkets (and many smaller neighborhood markets)
- Over 50 parks, playgrounds, and nature centers



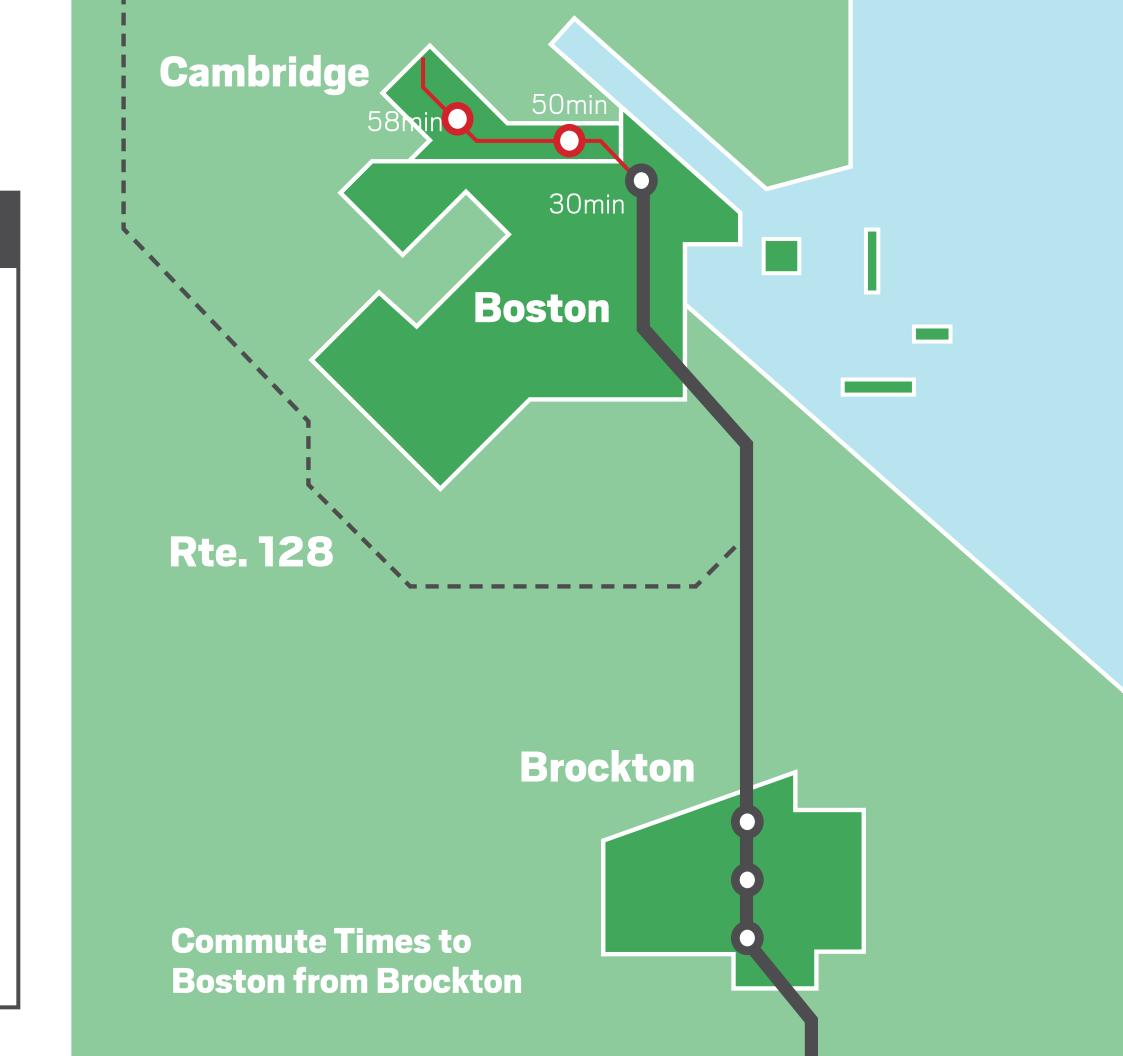
# Brockton City Hall MBTA Commuter Rail Station MBTA Commuter Rail Line Brockton Area Transit (BAT) Authority's Intermodal Transportation Center Highway Exits Highway Opportunity Zones

Overview of Brockton

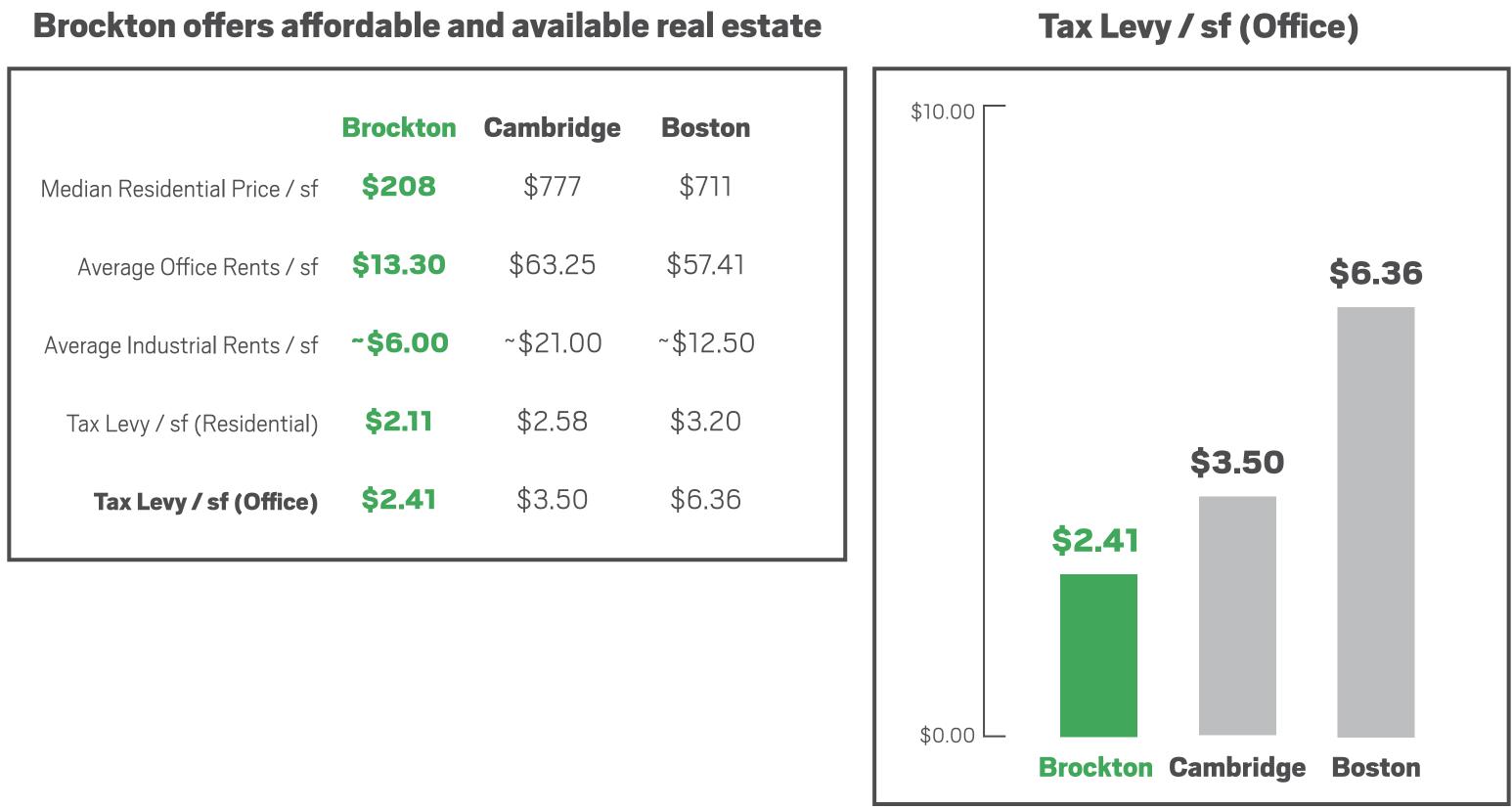
### **Overview of Brockton**

Brockton is accessible to the key jobs-producing areas of Metro Boston:

- 30-minute commuter rail ride to
   Downtown Boston (rush hour)
   -this is the same or faster than
   commuting from parts of Cambridge
   and Boston to South Station using
   public transit
- 50-minute commuter rail + subway ride to Kendall / MIT (for under \$300/month)
- 58-minute commuter rail + subway ride to Harvard Square
- 15 minute drive to Route 128
  ("America's Technology Highway") and
  I-495 from Downtown Brockton



Assets – Real Estate Costs + Availability



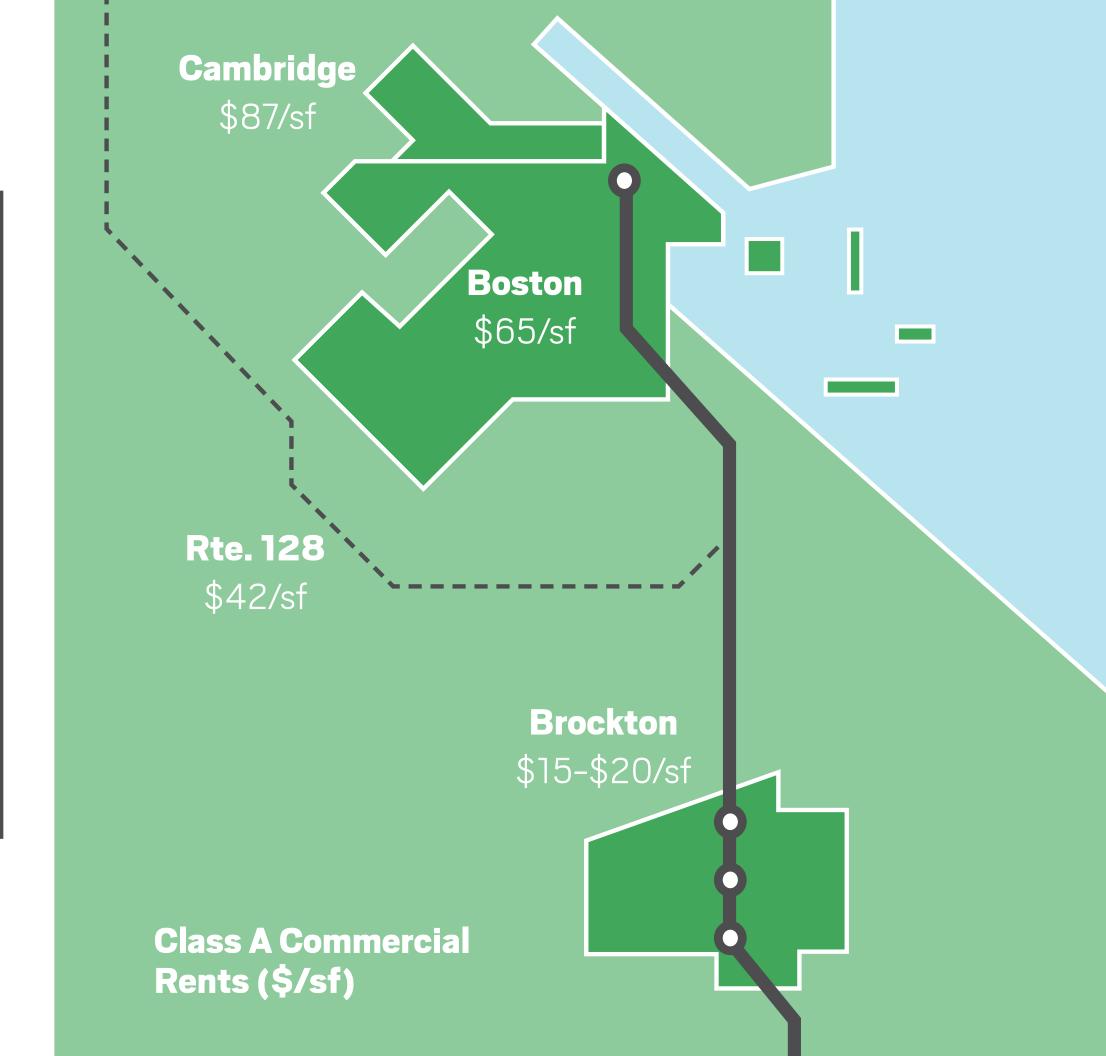
Assets – Real Estate Costs + TOD Opportunities

### **TOD Opportunities**

Three commuter rail stops in Brockton, with **30-minute commute time** to Downtown Boston and the red line

**Class A commercial rents of \$15-\$20** (\$/sf) vs. \$65 in Boston, \$87 in Cambridge, and \$42 on Route 128

**Market rate residential rents** for new 2 BR product are **\$1,750** per month in Downtown Brockton



Assets – Real Estate Costs + TOD Opportunities

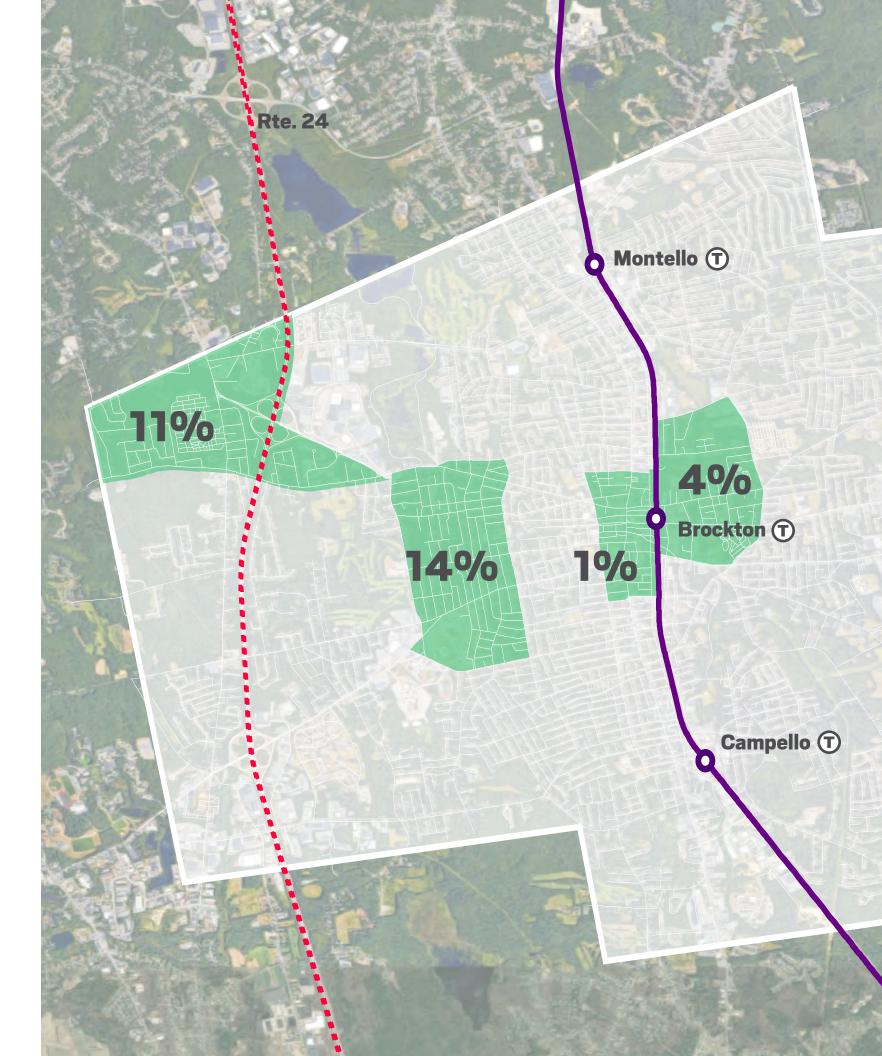
### Financial Upside

Among ~8,000 opportunity zones across the U.S., Downtown Brockton ranks among the **top 1%** for financial upside

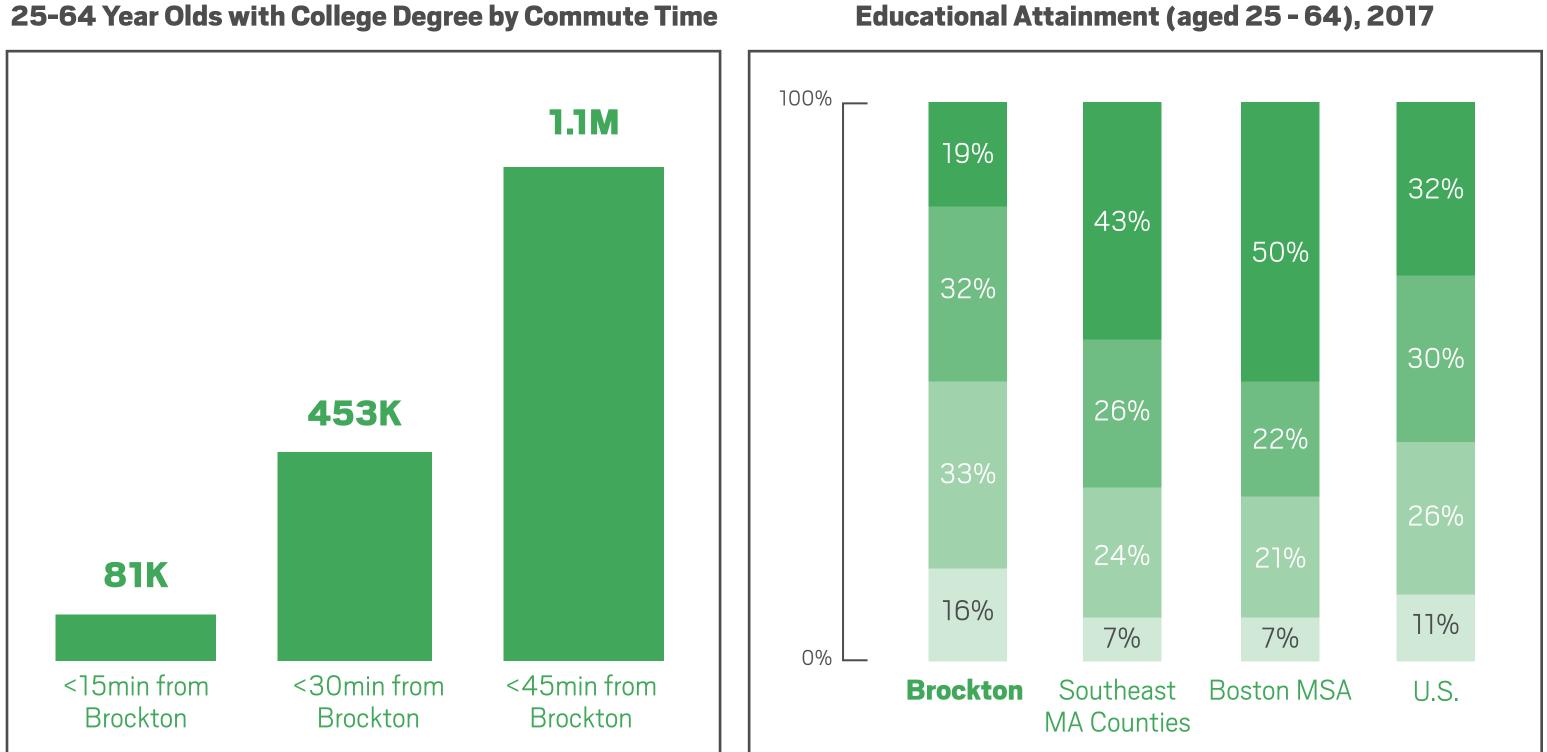
Brockton's other opportunity zones rank in the **top 14%, 11%, and 4%** in terms of estimated financial upside for residential investments (based on rent differentials between each opportunity zone and 20-mile radius around it)<sup>1</sup>

	Rent ( Diff.	Rank (among 8K O.Z.s)
Downtown	\$890	top 1%
Near East Side	\$490	top 4%
Northwest	\$360	top 11%
West Side	\$340	top 14%

1. Based on analysis of U.S. Census Bureau American Community Survey data



Assets – Workforce



Bachelor's Degree or Higher Some Coll. or Associate's Degree HS Diploma Less than HS

Assets – Education + Training

**Bridgewater State University** 

**Stonehill College** 

**Massasoit Community College** 

Signature Healthcare- Brockton Hospital School of Nursing

**Fisher College** 

**Eastern Nazarene College** 

MassHire

Brockton High School + Adult Learning Center

Southeastern Regional Vocational-Technical HS + Southeastern Technical Inst. Public university offering undergraduate and graduate degrees

Private, Catholic college offering undergraduate and graduate degrees

Public community college offering certificates and associate degrees

Private nursing school (and the only hospital-based nursing school in MA)



Private college offering undergraduate and graduate degrees



Private, Christian college offering undergraduate and graduate degrees



Workforce investment board for Brockton and nine surrounding towns



Public high school for  $\,{}^{\sim}4.3K$  diverse students and an adult training and ESL facility



Public, vocational highschool and an adult training facility offering medical, trades, and services programs



SIGNATURE HEALTHCARE

Assets – Fiber

#### Access to High Speed, **High Capacity Fiber**

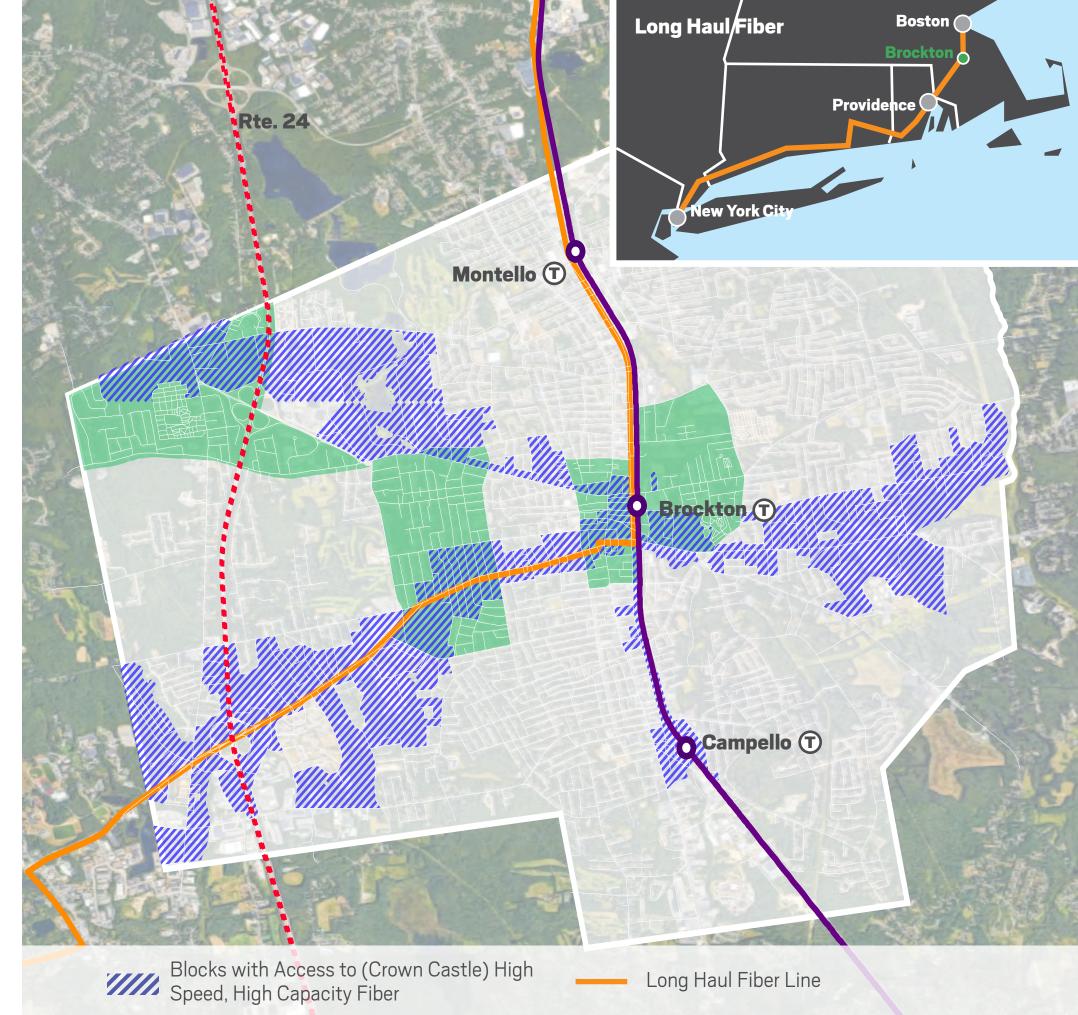
## Land Area 20% **Jobs 51%**

There are four fiber internet providers in Brockton - Crown Castle, Century Link, Verizon, and Windstream

**Crown Castle offers Cambridge**grade speeds in Brockton between 10 MBps to 10GBps with the ability to provide up to 100 GBps (dependent on infrastructure)

Crown Castle has two data centers in downtown Brockton and is working on expanding and improving its network

Over half (52%) of the Downtown **Opportunity Zone's land area has** access to fiber





**Opportunity Zones** 

Assets – Entertainment

#### 1.) Claire Saltonstall (Boston to Cape Code) Bikeway

#### 2.) Ames Nowell State Park

700 acre park with hiking, biking, skiing, and horseback riding trails; boating; and fishing

#### **3.) D. W. Field Park**

>1 sq. mi. park designed by Frederick Law Olmsted in 1925

**4.) Fuller CRAFT Museum** Contemporary Craft Museum

#### 5.) D. W. Field Golf Course

**6.) Esno Art Gallery** Contemporary art gallery and project space

#### 7.) Old Colony YMCA

Offers gym and pool access, sports leagues, and sports, swimming, arts, and music classes

#### 8.) Massasoit Theater and Arts Center

Home to the Massasoit Theatre Company, two theaters, a  $\mathsf{TV}$  and radio studio, and a painting studio

#### 9.) Stacy Adams Cultural Arts Bldg.

Multi-tenant building for the arts – includes art galleries, recording studios, event space

#### 10.) Brockton Fair

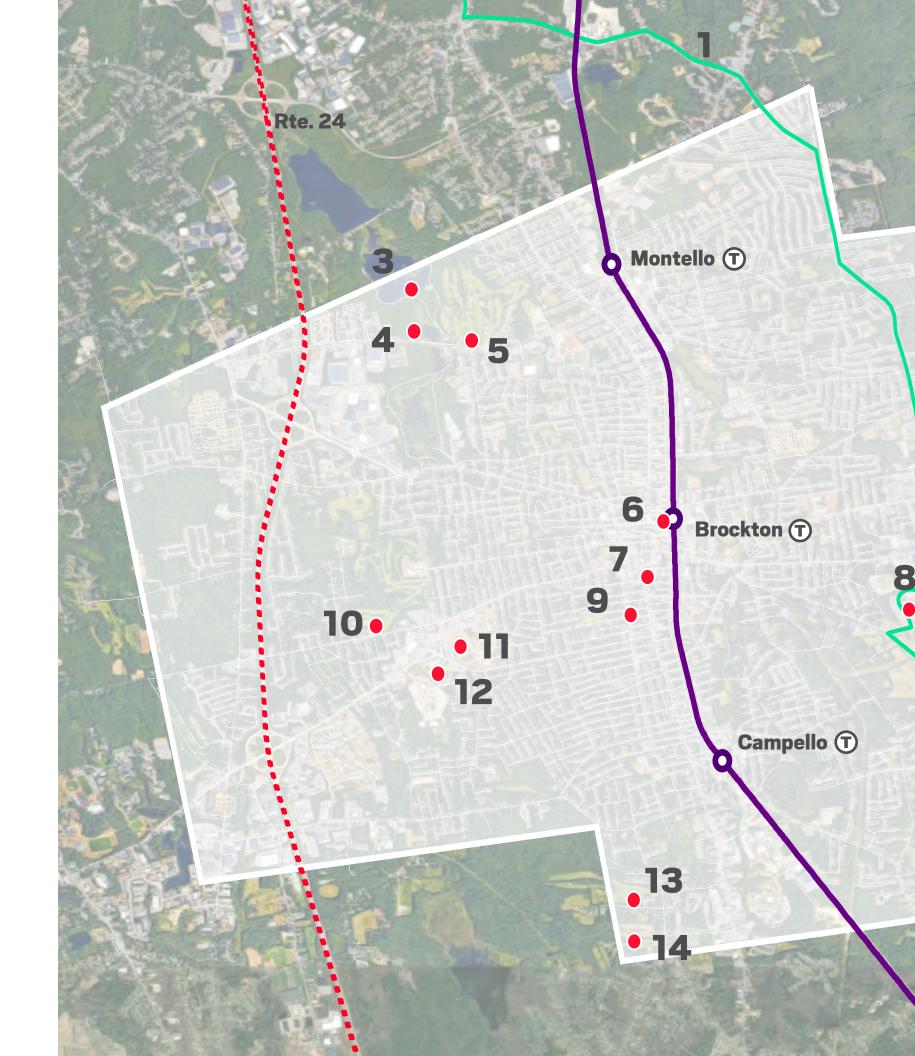
(Fairground) Annual fair with rides, livestock exhibits, exotic animal shows, wood carving, magic shows, fireworks, bands

#### 11.) Thorny Lea Golf Course

**12.) Brockton Rox** (Campanelli Stadium) Future Collegiate Baseball Team

13.) Brockton Country Club

14.) White Pines Golf Course



2

lacksquare

Assets – Available Incentives for Development

#### The following incentives are ready to be leveraged for Brockton development and many overlap in downtown:

Incentive	Туре	Description
Housing Development Incentive Program (HDIP)	State (City)	<ul> <li>25% tax credit, up to \$2M on market-rate housing develo</li> <li>Local-option RE tax exemption</li> </ul>
<b>District Improving Financing</b> (DIF)	State (City)	<ul> <li>Dedicated funding for infrastructure and development prior</li> </ul>
Urban Revitalization Plan + Urban Renewal Authority	State (City)	<ul> <li>Provides authority to municipalities to gain site control and redevelop and revitalize decadent and blighted areas</li> </ul>
Chapter 40R Smart Growth Zoning District	State	• Allows for high density office, mixed use and residential de completed in under 6 months
Historic Rehabilitation Tax Credits	State and Federal	<ul> <li>20% tax credit for qualified rehab. expenditures of qualifie</li> <li>10% tax credit for qualified rehab. expenditures of building built before 1936</li> </ul>
New Markets Tax Credits	Federal	<ul> <li>Federal tax credit for development projects that include a cuse, retail/office, performance space — for job creation and n residents of low-income communities</li> </ul>
Opportunity Zones	Federal	<ul> <li>Temp. tax deferment on unrealized capital gains invested i Zones</li> <li>Step-up in basis for capital gains reinvested in an Opportu for longer investment periods</li> </ul>

lopments

iorities within district

nd assemble development sites in order to

levelopment by right, with permitting

ied historic structure

ng not certified as a historic structure, but

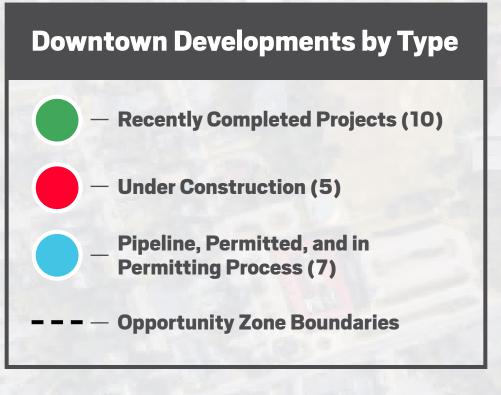
a commercial component – such as mixed material improvement in the lives of

I in RE and businesses within Opportunity

tunity Fund for at least 5 years, increases

Momentum – Downtown Developments by Type







24 mkt. rate units, 2-bed rent: \$1,750

Momentum – Downtown Developments by Type

### **Recently Completed Projects (10)**

6.) Station Lofts 24 mixed income units. 2-bed mkt. rent: \$1,750 Completed: 2014

26K sf. Office

5K sf. Office

32K sf. Office

Completed: 2017

10.) Self Storage

Completed: 2018

75K sf. Storage space

Completed: 2018

Completed: N/A

8.) Registry of Deeds

9.) District Attorney Office

Financing Tools: Historic Tax Cred. / HDIP/ MassDevelopment Loan 7.) Brophy & Phillips Co. 2.) Vicente's Supermarket

Completed: 2018 (fully leased)

32K sf. Supermarket Completed: 2015

**1.) Standard Modern** 

3.) Enterprise Main 52K sf retail/commercial space Completed: 2015

4.) Centre 50 and Enso Flats 114 mkt. rate units, 2-bed rent: \$1,600 Completed: 2015

> 5.) WB Mason 85K sf. Office Completed: 2016

### **Under Construction (5)**

1.) 75 Commercial 24 mkt. rate units, 1-bed rent: \$1,400 Est. Completion: 1Q 2019 Financing Tools: Private Equity, Traditional Bank Financing

2.) 121 Main Street 48 unit (workforce + market), & 3,000 sf. commercial space, 2-bed rent: N/A Est. Completion: 2020 Financing Tools: LIHTC/HOME

3.) 47 W. Elm 44 mkt. rate units, 2-bed rent: >\$1,600 Status: Breaking ground 2Q 2019

> 4.) Parking Garage 414 Spots Est. Completion: 4Q 2019

5.) Registry of Deeds (Phase II) 7K sf. Office Est. Completion: TBD

#### **Pipeline, Permitted, in Permitting** Process (7)

#### 1.) 26 School

Residential development, units TBD Status: Recently Purchased

#### 2.) 93 Centre

55 mkt. rate units Status: 40R permits issued

#### 3.) 140 School

24 mkt. rate units Status: Est. Const. Start 10 2020

#### 4.) Ganley Building

State Unemployment Office Status: Est. Const. Start 3Q 2019

#### 5.) 155 Crescent

4-8 mkt. rate units. 2-bed rent: N/A Status: Plans approved

#### 6.) Trinity Financial

103 mkt. rate units Status: 40R permits issued

#### 7.) Corcoran Mixed Use Development

90 units planned (across two sites)

TE

Downtown

**Opportunity Zone** 

AC

Assets - Catalytic Development Sites

#### **Catalytic Development Sites**

#### 7 priority sites

22 other "2nd tier" sites in downtown

**Opportunity Zone Boundaries** 



**I (F**)

Brockton **City Hall** 

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and states in the

Assets – Catalytic Development Sites (with Recently Completed Projects)

#### **Catalytic Development Sites**

2

#### 7 priority sites

22 other "2nd tier" sites in downtown

- Recently Completed Projects (10)
- Opportunity Zone Boundaries



10 two blocks north



(7)







Assets – Catalytic Development Sites (with Recent + Pipeline Projects)

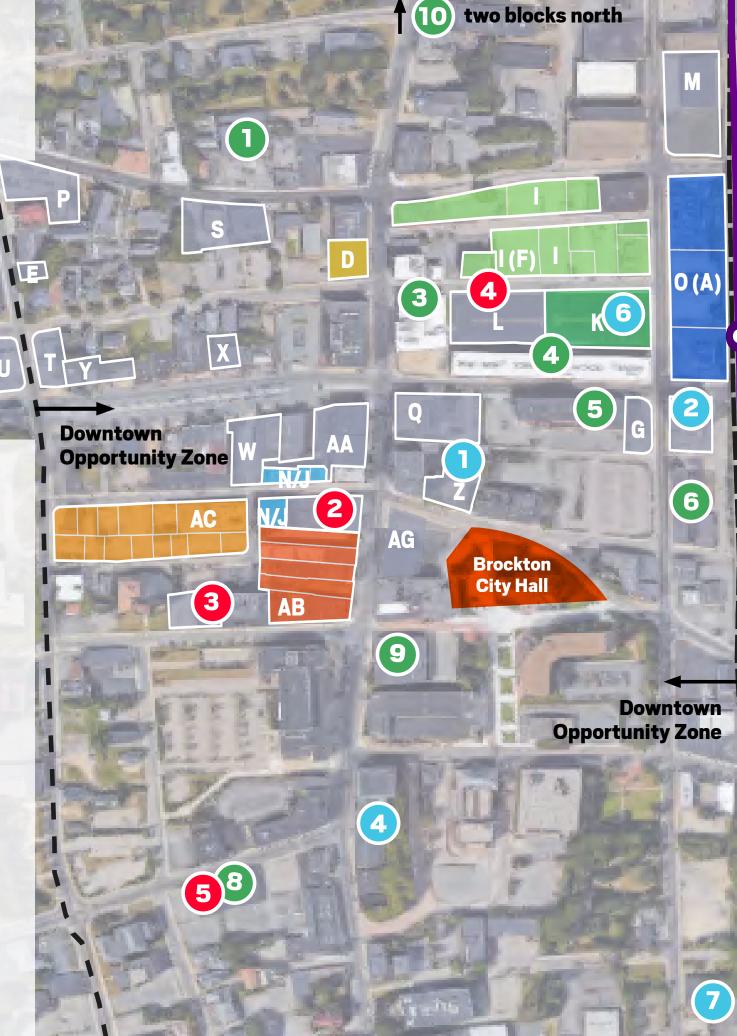
#### **Catalytic Development Sites**

2

#### 7 priority sites

22 other "2nd tier" sites in downtown

- Recently Completed Projects (10)
  - Under Construction (5)
- Pipeline, Permitted, and in Permitting Process (7)
- - Opportunity Zone Boundaries





(7)

3







## 18 City of Brockton Prospectus Catalytic Development Sites - Site O(A)

### Site O(A): 8-66 Montello St.

Parcels 3

Acreage 1.83

Existing Bldg sq. ft. 4,600 sq. ft. (3 onestory bldgs)

> Zoning General Commercial (C-2), with 40R Smart Growth Zoning Overlay

# of Owner (s)

3 (private owners) Applicable Incentives Opportunity Zone, Urban Renewal Notes Authority, HDIP

> Adjacent to RR station; opportunity to develop entire block





### <sup>19</sup> City of Brockton Prospectus Catalytic Development Sites - Site D

#### Site D: 19 Main St.

Parcels 1

Acreage 0.23

Existing Bldg sq. ft. 26,000 sq. ft. (1 threestory bldg)

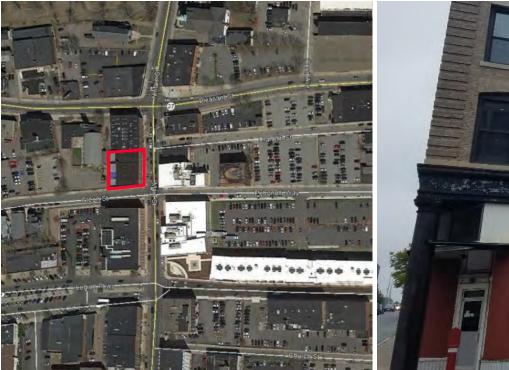
> Zoning Central Business (C-3), with 40R Smart **Growth Zoning** Overlay

# of Owner (s)

1 (Brockton Redvlpmt. Authority) Applicable Incentives Opportunity Zone, HDIP, Historic Tax Notes Credits

> Publicly owned, corner lot on Main St.





### 20 City of Brockton Prospectus Catalytic Development Sites - Site N/J

### Site N/J: 11, 15, 28 High St.

Parcels 3

Acreage 0.28

Existing Bldg sq. ft. 30,500 sq. ft. (2 bldgs)

Zoning Central Business (C-3), with 40R Smart Growth Zoning Overlay

# of Owner (s)

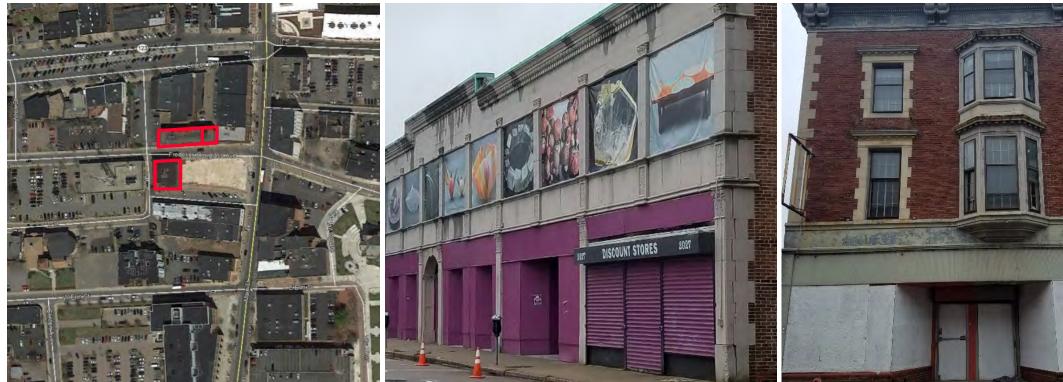
1 (City of Brockton)

Applicable

Incentives Opportunity Zone, HDIP, Historic Rehabilitation Tax Notes Credits

> Publicly owned; could be broken into two sites on north and south side of street





21 City of Brockton Prospectus Catalytic Development Sites - Site I

### Site I: (Multiple Addresses)

Parcels 10 (4 redevelopment parcels after new street construction)

Acreage 2.31

Existing Bldg sq. ft. 41,800 sq. ft. (5 bldgs)

Zoning Central Business (C-3), with 40R Smart Growth Zoning Overlay

# of Owner (s)

7 (Public and private owners)

Applicable

Incentives Opportunity Zone, Urban Renewal, HDIP, Historic Tax Credits

Notes

About half of site's acreage is owned by City of Brockton





### 22 City of Brockton Prospectus Catalytic Development Sites - Site AB

#### Site AB: 1<u>37 - 157 Main St.</u>

Parcels 5

Acreage 1.35

Existing Bldg sq. ft. 53,100 sq. ft. (3 bldgs)

Zoning Central Business (C-3), with 40R Smart Growth Zoning Overlay

# of Owner (s)

3 (Two private; one City-owned )

Applicable Incentives Opportunity Zone, HDIP

Notes

Main St. frontage (and corner lot as well)









## 23 City of Brockton Prospectus Catalytic Development Sites - Site AC

### Site AC: (Multiple Addresses)

Parcels 14

Acreage 1.68

Existing Bldg sq. ft. 32,900 sq. ft. (2 bldgs)

Zoning Central Business (C-3), with 40R Smart **Growth Zoning** Overlay

# of Owner (s)

3 (9 parcels owned by one private owner; 4 by City, 1 by other Applicable private) Incentives Opportunity Zone, Notes HDIP

> Opportunity to develop an entire block





### 24 City of Brockton Prospectus Contacts

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